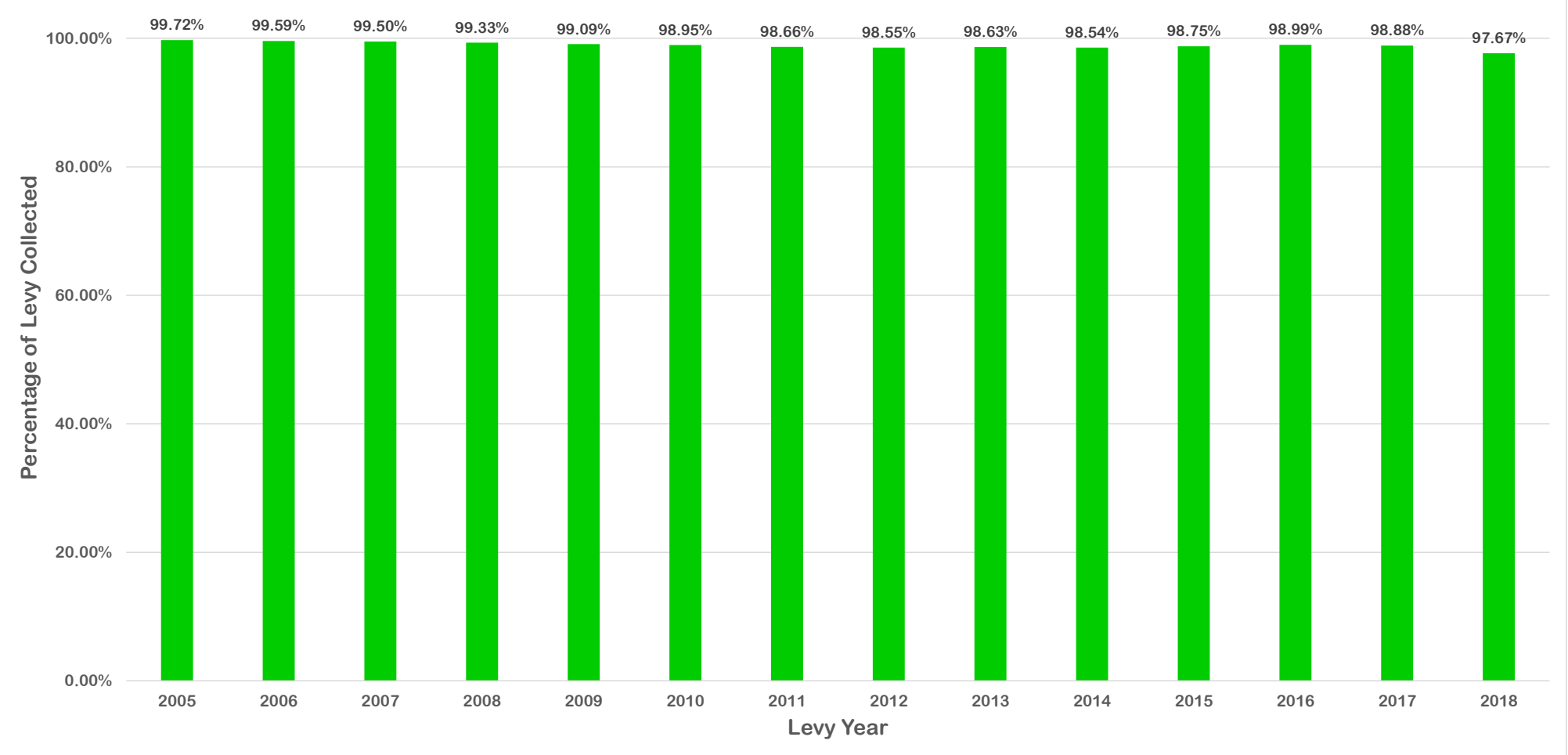


Office of the City Treasurer Tax Collection Rates as of 12/31/2019



2019 TAX ENFORCEMENT PHASES:
2018 Levy - Phase 1 - In-house Collection
2017 Levy - Phase 2 - At Collection Law Firm
2016 Levy - Phase 3 - In Rem Tax Foreclosure