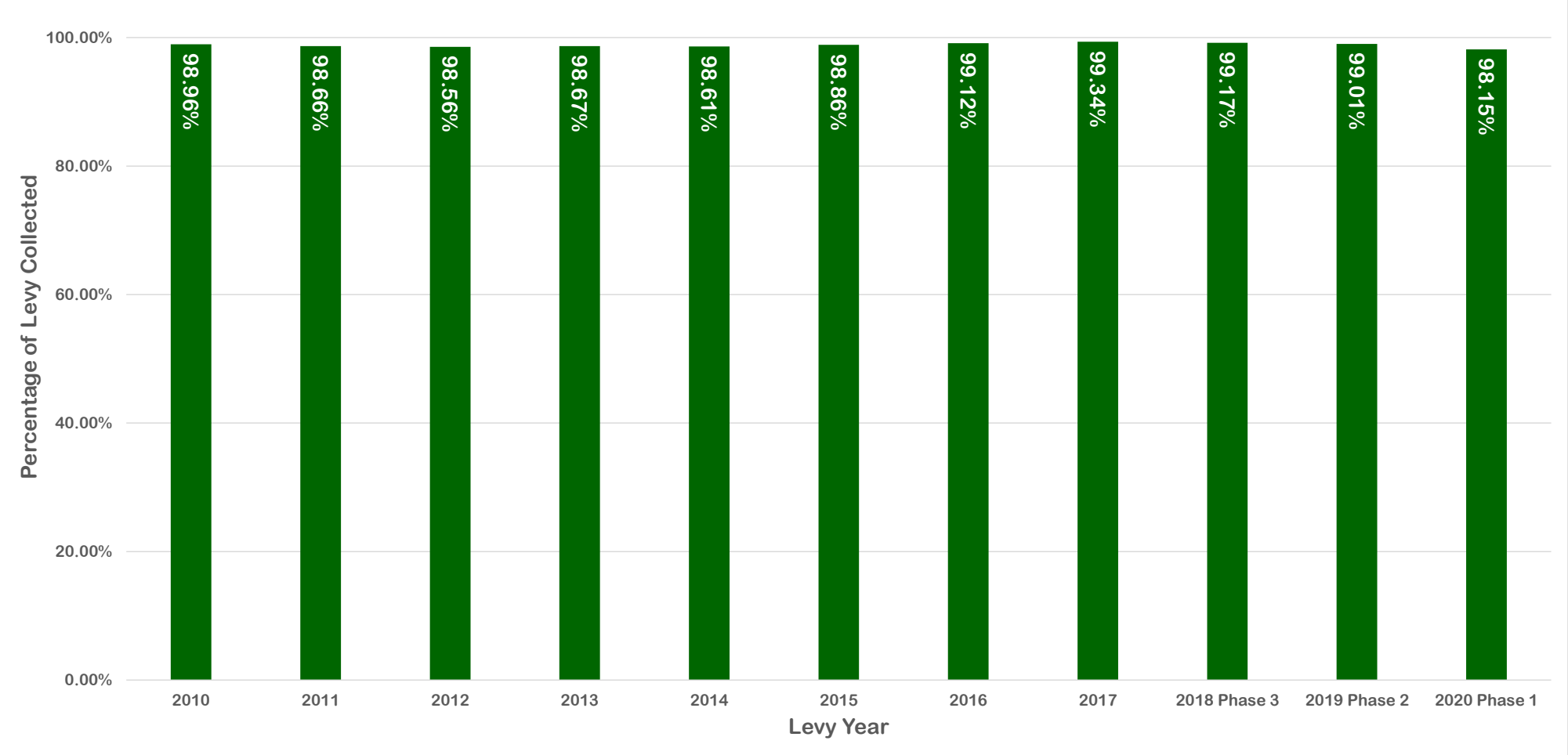


Office of the City Treasurer Tax Collection Rates as of 12/31/2021



TAX ENFORCEMENT PHASES IN 2021:
2020 Levy - Phase 1 - In-house Collection
2019 Levy - Phase 2 - In Collection at the Kohn Law Firm
2018 Levy - Phase 3 - In Rem Tax Foreclosure